

A Web Based Decision Support System for Intermodal Port and Dry Port Facilities

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Abstract

This paper presents a Web-based Decision Support System (Web-DSS) that was designed and developed to support and provide suggestions on the procedures taking place between a port and a dry port, which have to collaborate, work concurrently and optimize their joint operation. The system operates at the highest hierarchical level supervising a number of different components dealing with three different time scale horizons so as to provide assistance at operational, tactical and strategic level. The Web-based DSS coordinates and integrates the subsystems operating at lower levels and it interfaces with all the involved actors: customers, suppliers, relevant authorities so as to receive all the necessary information to come up with “optimal” suggestions and decisions. In this paper, the overall architecture is presented and the individual modules are described.

Keywords

Decision Support System, Modeling, Simulation, Optimization, Intermodal Systems, Operational Research

1. Introduction

Decision making process is a combination of skills, personal intuition, creativity and judgment acquired through ones’ experience and interaction with the surrounding environment rather than a strictly disciplined process. For a long time, a person with such skills, the decision maker, would suffice for making decisions for a small company or organization. Nowadays with the increasing complexity of modern business environment, the huge amount of gathered data and the overwhelm of incoming information the human needs to be “supported” by

computerized systems in order to meet the new challenges posed and keep up with competition [1].

An intermodal terminal is such a paradigm of a complex business environment, involving many stakeholders and characterized by a large number of decisions to be made based on data and information aggregated from various and heterogeneous sources. This is a typical logistic system where decisions can be categorized as strategic, tactical or operational ones [2]:

- Strategic decisions affect the system's performance in the long run. Therefore, these decisions can afford to be taken within a long-time horizon that it is not too restrictive but on the other hand they need to be taken after serious consideration. In this category belong decisions regarding the design of the system itself (selection of a location for the facility, its size, the specific layout of the facilities, adopted Information and Communication Technology (ICT) infrastructure and technologies etc.) the acquisition of resources (*i.e.* cranes for the case of an intermodal terminal, ICT components, hiring personnel etc.). Computerized support systems for this level try to capture this long lasting effects using aggregated data, simulation models [3] [4] or a combination of modelling and expert knowledge as in the case of the Analytic Hierarchy Process (AHP) approach [5].
- Tactical decisions affect the system on a smaller time scale (e.g. monthly or quarterly) and therefore they do not require time restricted reactions, but usually need to be taken in a shorter time compared to the decisions taken at a strategic level. This kind of decisions include production, and distribution planning (storage allocation, order picking strategies, transportation mode selection etc.), as well as resource allocation. One of the most popular means for supporting tactical decisions involves the use of simulation models [4].
- For the last category of decisions, the time component becomes critical and it is part of the problem of delivering high quality on time decisions since operational decisions are made on a daily basis or even in real-time. This type of decisions, such as the assignment of trucks to containers [6], the loading and unloading plans of a ship, the stacking of a containers, are customarily based on very detailed data and models which have to be executed in near real time.

A Web based Decision Support System (DSS) was developed within the SAIL project's goal [7] (ICT System Addressed to Integrated Logistic Management and Decision Support for Intermodal Port and Dry Port Facilities). An ICT platform was developed to support the logistic chain of goods flow, and all business operations provided in a port and a dry-port cooperative system (Trieste-Fernetti complex **Figure 1**) taking into consideration the fact that some typical services of the seaport are moved to the dry-port, in order to provide more space and to reduce the required service time at the port area [8].

The test case environment involves the collaboration and cooperation of the Trieste & Fernetti complex. It is a logistic system that was developed in order to handle on one hand the high amount of traffic at the port of Trieste and on the

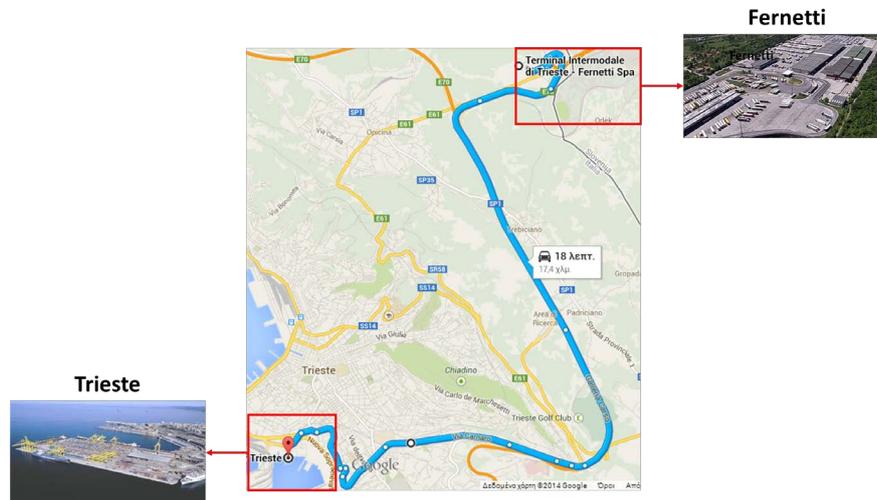


Figure 1. The Trieste-Fernetti geographic configuration.

other hand the limited capability of this particular port, which led to the establishment and growth of the dry-port of Ferneti. The port of Trieste is a gateway port towards East Europe and the Balkans, being the conjunction of the trans-European Corridor V and the Adriatic Corridor. The logistic system in this area is significant and it required the exploitation of new ICT based systems to provide automatic suggestions and decisions primarily on the intermodal traffic, but also for assisting semi-long term (tactical) and long term (strategic) decisions to keep up with competition.

The examined system has a decentralized nature consisted of two interacting entities, so the test-bed itself made the web-based [9] platform an attractive solution for developing this prototype. On the other hand the high complexity of the specific test-bed led to the adoption of a modular solution able to address the different needs of the involved stakeholders.

The underlying technologies engaged for building the system have already been analyzed and described in [10]. In this work, we present the overall developed web-based system that coordinates and integrates all the subsystems along with a short description of the algorithmic base for each one of the decision modules that concern their most sophisticated part.

2. The Integrate System

All modern DSSs have to handle and take into consideration a vast amount of input data collected from the field. This is the case of the Web-based DSS under investigation. The main input data coming into the system is provided by components integrated with the basic decision modules:

- availability of resources,
- arrangements for the provision of services,
- progress of the transfers planned,

The Web-based DSS was developed to include the overall framework the following modules:

- a module, where customers and suppliers come together to meet their needs and availability, and where they will agree on the time and cost of service delivery,
- a module that shows the progress of the plan (tracking): all trucks involved will be equipped with an onboard computer that provides information of the transfer status, related to the position and integrity of containers,
- a manager of emergencies that analyzes the data and reports on the progress of the possible abnormal situations e.g. a truck following an unusual path, stops for long time somewhere, hazard warnings by the driver etc.
- a control console: the system presents the user with all the information they need to perform their jobs.

Such an overall framework provides all the functionalities for the distribution of data among its stakeholders, in particular this information is provided to the Web-DSS modules to feed them with correct and up to date data.

Web-DSS consists of the following main alternatives at the User Interface (UI): Home, Operational Level, Tactical Level, Strategic Level, and Administration. The web application is based on a standard layout with the top dropdown menu and main work area shown at **Figure 2**.

2.1. Operational Level Module

The decision support structure for the operational level refers to many different options that are depicted at **Figure 3**. The corresponding menu option (leaf menu elements) presents points to the page with the appropriate table/details. The menu elements, and the underlying pages are accessible only by users that satisfy Operational Accessibility authentication rule.

Once connected, the user can access the following options displayed in **Figure 3**. The options are described in detail in **Table 1**.

The Operational module performs a number of operations, some of them offering real time monitoring of the overall system's status, with one of the most important being the assignment of shuttles to move containers and trailers from and to the port of Trieste. The underlying module operates by feeding informa-

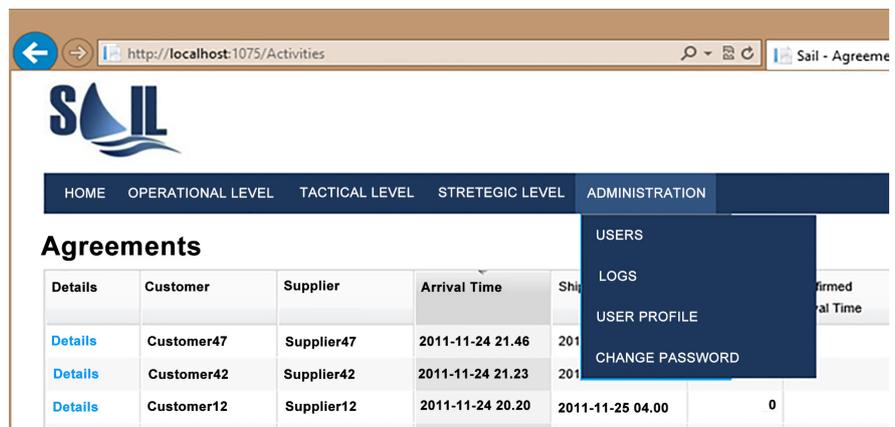


Figure 2. The UI of the web platform.

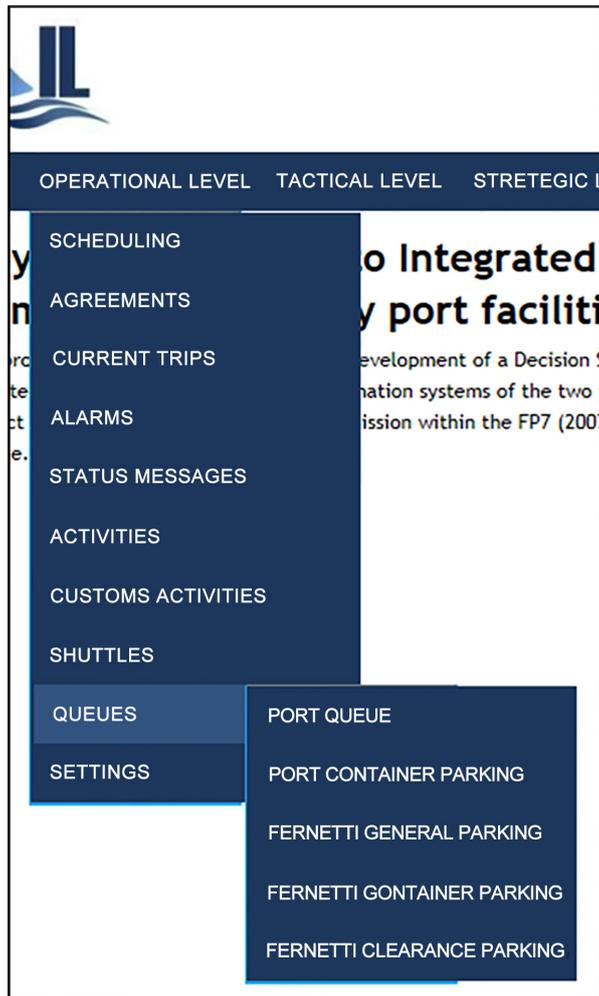


Figure 3. The UI options for the operational level of the web platform.

tion of the location of the available shuttles as well as the “demands” of the containers-trailers entered in the system. The decision support component gathers that information and invokes a metaheuristic optimizer to perform the assignment [6].

The operational decisions involve the assignment of trucks provided by the Port authority to containers/trailers that need to be moved from the Port of Trieste to the dry-port or the other way around. These decisions come from the output of an optimization process which takes into consideration the location (through RFID technology) and the availability of the trucks and the requirements posed by the customers on the specific time windows for the pick-up and delivery of the containers/trailers. The optimization process is solved using a metaheuristic algorithm in almost real time [6]. Each time the module is invoked it loads the new RFID based positions as well as any new requests and returns an ordered list of the containers/trailers each available truck has to serve. Based on that list the truck driver picks up and delivers the assigned containers/trailers.

The main screen related to that operation is depicted in the following **Figure 4**.

Table 1. Available decision options for the operational level.

Option	Explanation
Scheduling	Scheduling menu option brings the page that shows the details of various generated schedule plans giving to the user the possibility to select the best one, or to request a new scheduling.
Agreements	Menu option brings the user to the page with the list of existing agreements, with the possibility to navigate to the details page of the selected agreement.
Current Trips	Menu option brings the user to the page with the list of current trips, with the possibility to navigate to the details page of the selected trip and to the page with the trip history.
Alarms	Menu option brings the user to the page with the list of Alarms.
Status Messages	Menu option brings the user to the page with the list of Status Messages, with the possibility to navigate to the details page of the selected status message.
Activities	Menu option brings the user to the page with the list of activities, with the possibility to navigate to the details page of the selected activity, and the trip details of the selected activity.
Custom Activities	Menu option brings the user to the page that visualizes the list of customs activities.
Shuttles	Menu option brings the user to the page that visualizes the shuttle plan.
Port Queue	Menu option brings the user to the page that visualizes the port queue data.
Port Container Parking	Menu option brings the user to the page that visualizes the port container parking data.
Ferneti General Parking	Menu option brings the user to the page that visualizes the Ferneti General Parking data.
Ferneti Container Parking	Menu option brings the user to the page that visualizes the Ferneti Container Parking data.
Ferneti Clearance Parking	Menu option brings the user to the page that visualizes the Ferneti Clearance Parking data.
Settings	Settings menu option brings the user to the page that visualizes the settings used for the plan generation. Beside visualization, this page allows also the modification of the data, taken into account the requests for scheduling. Settings parameters include various distributions, processing times, the number of alternative plans to generate, etc.



OrderId	Customer	Supplier	Shuttle code	Ready for Pick-up	Ready for Delivery	Pick-up	Delivery
ORDER: 264	Customer14	Supplier14	5	2011-11-22 17.30.00	2011-11-21 08.00.00	2009-01-01 00.00.00	2011-11-22 17.45.00
ORDER: 308	Customer8	Supplier8	7	2011-11-22 14.24.00	2011-11-22 20.00.00	2009-01-01 00.00.00	2011-11-22 14.39.00

Figure 4. Shuttle assignment.

2.2. Tactical Level Module

The application UI related with tactical level is accessible via Tactical Level menu items. Each menu option points to the page with the appropriate table/details. The Tactical Simulations menu option brings the corresponding window (accessible only by the users that satisfy Tactical Accessibility access rule) that shows the list of current user's simulations, with the possibility to add new ones, or execute/update/delete the existing ones as shown in **Figure 5**.

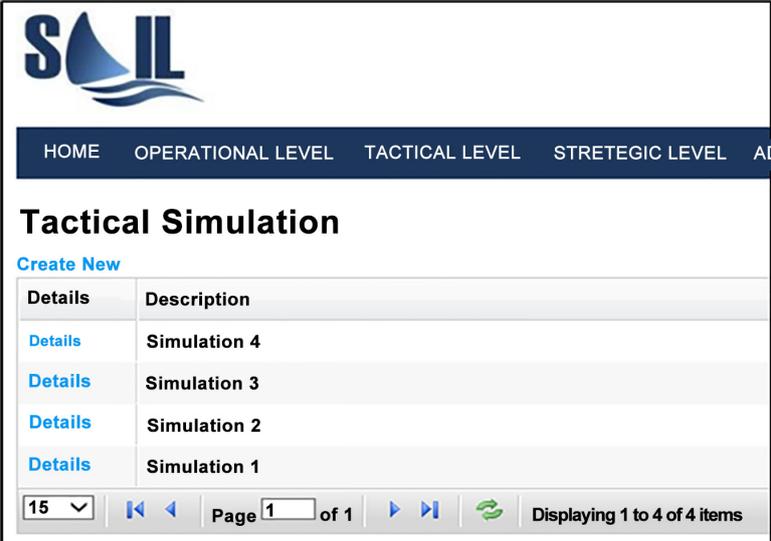
The tactical level module operates on the basis of a simulation-optimization approach. A detailed model of the system was developed in Arena [11]. Due to the stochastic nature of the simulation (simulation noise) each simulation for a specific configuration of the input parameters has to be performed more than once. At the same time, different input configurations should be executed to reach an improved, if not an optimal configuration. Due to the time consuming nature of the simulation the developed model was interfaced with a metaheuristic optimizer which was in turn combined with an Optimal Computing Budget Allocation (OCBA) scheme to allow for an efficient search in the parameter space [12] [13] [14].

The developed UI of the tactical level allows the user to:

- define one or more sets of input data,
- execute the tactical simulation on selected set of input data,
- visualize the results of the simulation.

The execution time for tactical simulations may be some hours, but the implementation resolves the problems related with resource locking; it does not block the UI while the simulation is running, and at the same time limits the number of concurrent executions to only one simulation.

The simulation details page shows the simulation's input and output parameters (**Figure 6**). At this page, the user can modify the input parameters (the search range for each parameter) and the user can re-execute the simulation.



The screenshot shows a web application interface for 'Tactical Simulation'. At the top, there is a logo 'SAIL' and a navigation bar with links: HOME, OPERATIONAL LEVEL, TACTICAL LEVEL, STRETEGIC LEVEL, and AD. Below the navigation bar, the title 'Tactical Simulation' is displayed, followed by a 'Create New' link. A table lists four simulations, each with a 'Details' link. At the bottom, there are pagination controls showing 'Page 1 of 1' and 'Displaying 1 to 4 of 4 items'.

Details	Description
Details	Simulation 4
Details	Simulation 3
Details	Simulation 2
Details	Simulation 1

15 ▾ Page 1 of 1 Displaying 1 to 4 of 4 items

Figure 5. The window presenting the available tactical simulations.

Job Id		Num Ritardi 5	Units at Port 4
Wait to enter port	4	Panel on 4	Telonati Ferneti 4
Cap Nave	4	Imbarcati 4	Su Nave 4
Ferneti Panel	4	Port Panel 4	Num for ship 4
Number Rep	4	Time Rep 4	Gomma Porto 4
Treni Porto	4	Telonati Fenetti Ven 4	Gomma Porto Ven 4
Num. Vehicles Queneu	4	Num. samer Operator 4	Num samer Porto 4
Num. Porto Operator	4	Avg LT 4	Num. dogana Ferneti 4
Num. dogana Porto	4	Num. dogana Porto 1 4	Num. dogana Finanza 4
num. pos. Area 1	4	num. pos. Area 2 4	num. pos. Porto 4
num. tag operator	4	num. TMT Stack Operator 4	Num. Knight Crane 4
Num Sutreno	4	Num. bay Crane 4	num. pos. Area 3 4
Ultima Esecuzione		Status	Description Simulation 4
Num. Area 3 Operator	4	Ultima Modifica 17/09/2014 11.23.47	

Start simulation | Update Operational Level

OUTPUT			
Troughput	4	Land Utilization Rate	2
		Crane Utilization Rat	2
Operational Process Costs	3	Total Terminal Costs Per Container	3
		Total Truck Waiting Time	2
Average Ship Turnaround Time	3	Dwell Time	2
		Average Truck Turnaround Time	1

Figure 6. The simulation parameters and outputs.

2.3. Strategic Level Module

The application UI for strategic decisions is accessible via Strategic Level menu items, which are accessible only by users that satisfy the Strategic Accessibility authentication rules. The procedure to make decisions on strategic level is either based on simulation models and/or on exploiting the knowledge and experience of experts. In our case, there was chosen an approach that is the combination of experts' opinion with a supervision model that provides wider possibilities for the analysis *i.e.* it is possible to include other types of transport not currently treated in the Trieste case (e.g. collaboration with railways load), or future changes in terms of new resources (new roads, expansion or creation of new parking places etc.).

In order to gather information from experts, understand their opinions and infer their knowledge, a questionnaire based approach was adopted. The advantage of this approach is that the answers provided by experts can be easily treated using multicriteria analysis (MCA) [15] approaches.

The strategic level module provides to the user the following services:

- create and manage the questionnaires,
- publish the questionnaires online,
- give access/permissions to the experts to compile the questionnaires online,
- obtain the results of the answers provided by experts automatic creation of

the respective model built through the use of MCA techniques.

The developed approach within the SAIL project is based on a mix of two MCA techniques: the Promethee technique [16] and the Analytic Hierarchy Process (AHP) technique [17]. The Strategic module uses the standard AHP inference system but adopting the Promethee comparison method in order to provide a fixed criterion/alternative as reference and avoid the need to have the full set of pairwise comparisons required by the AHP.

In general, any decision-making problem involves a number of criteria and sub-criteria used to rank a number of alternatives of the decision to be made and consists of the following:

- Studying the problem.
- Organizing multiple criteria.
- Assessing multiple criteria.
- Evaluating alternatives on the basis of the assessed criteria.
- Rank the alternatives.
- Incorporate the judgement of multiple experts.

Thus the problem can be formulated as how to derive weights for a set of activities according to their impact of the objectives of the decisions to be made. The AHP [5] has been extensively used for structuring and analyzing a complex decision and is decomposed into a number of steps:

1) Definition of a hierarchy: In order to define the hierarchy of the decision structure, the decision is decomposed into successive levels where at the top level lies the goal of the decision and as you move down you add criteria/sub criteria to each level until the last level, which is the level of the alternatives.

2) Decision makers provide the pairwise comparison matrices between each criterion at each level. The comparison of each level is accomplished using a scale such the one described by **Table 2**. Experts or decision makers rate the comparison as equal, marginally strong, weak, moderate, moderate plus, strong, strong plus, very strong, very-very strong and extremely strong, filling respective matrices/tables. These matrices are square with the diagonal elements of the matrices equal to 1. For example if the i -th criterion is stronger than the value of the j -th criterion that means that the element (i, j) of the matrix of the comparisons of the criteria will have a value bigger than 1; vice versa, the element (i, j) of the matrix will be the reciprocal of the previous value if the j -th criterion is more important than the i -th criterion.

3) The principal eigenvalue and the corresponding eigenvector of the comparison matrix give the relative importance of the previous criteria being compared.

4) The consistency of the matrix is evaluated base on a Consistency Index (CI). If this CI fails to reach a required (tolerance) level then the provided elements (a_{ij}) for the comparisons has to be re-examined. The CI value is calculated as:

$$CI = \frac{\lambda_{\max} - n}{n - 1} \quad (1)$$

Table 2. The scale of the analytic hierarchic process.

Importance	Option	Explanation
1	Equal Importance	Two activities contribute equally to the objective.
2	Weak	
3	Moderate	One activity is slightly favored over another.
4	Moderate plus	
5	Strong	Judgment is favored strong over another
6	Strong plus	
7	Very Strong	One activity is favored very strong over another.
8	Very, very Strong	
9	Extreme importance	One activity is favored to another of the highest possible order of affirmation.
Reciprocals of above	If activity i has one of the above numbers assigned to it when compared to it, then activity j has the reciprocal value when compared with i .	

where n is the order of the matrix of the comparisons and λ_{\max} is the maximum eigenvalue of the matrix of the comparisons. The value of the CI index is then compared with that of a random matrix index (RI) [5]. The consistency ratio (CR) is then defined as:

$$CR = \frac{CI}{RI} \quad (2)$$

The acceptable values of the CR index are less than 0.1, and the values of the index RI are shown below in **Table 3**.

5) The rating of each alternative is multiplied by the weights of the sub-criteria and aggregated to get local ratings with respect to each criterion. The local ratings are then multiplied by the weights of the criteria and aggregated to get global ratings.

It must be mentioned that the compilation of questionnaire is done by experts and consists of the specification of relative importance between different criteria and the reference criterion (chosen by questionnaire creator), and specification of relative importance between different alternatives and the reference alternative (again chosen by the questionnaire creator) for each criterion/alternative.

The main screens involved include the definition of alternatives, the definition of criteria and the results for each user. Alternatives menu option (**Figure 7**) brings the page that shows the list of alternatives, with the possibility to add new ones, or update/delete the existing ones.

Criteria menu option (**Figure 8**) brings the page that shows the list of criteria, with the possibility to add new ones, or update/delete the existing ones.

Table 3. The *RI* index for different order of the criteria matrix.

The order <i>n</i> of the criteria matrix	<i>RI</i>
1	0.00
2	0.00
3	0.58
4	0.90
5	1.12
6	1.24
7	1.32
8	1.41
9	1.46
10	1.49

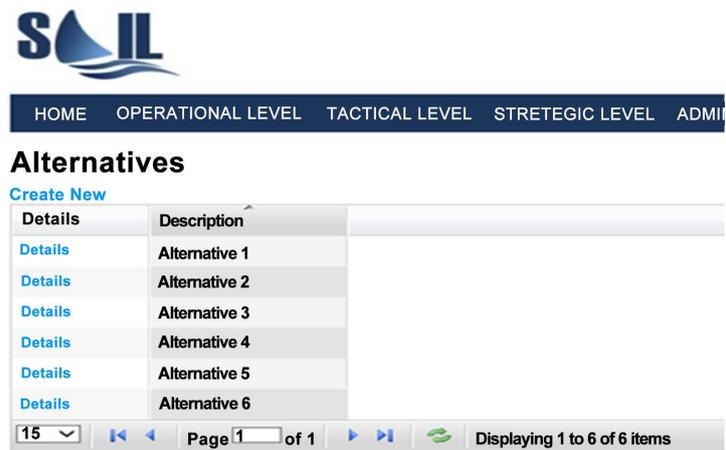


Figure 7. The different alternatives.

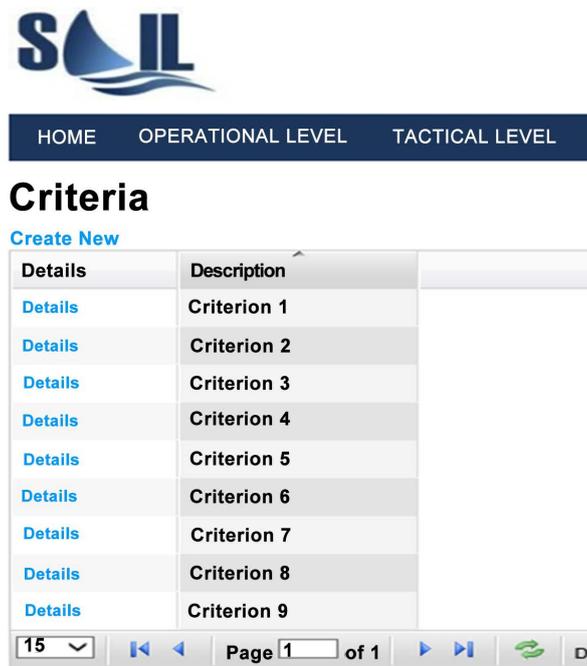


Figure 8. The different criteria.

Questionnaires

[Create New](#)

Details	Questionnaires	Criteria	Alternatives	Responses	Fill
Details Statistics	Bane	3	3	1	Criteria importance alternatives importance results
Details Statistics	Fabrizio	7	4	1	Criteria importance alternatives importance results

15 Page 1 of 1 Displaying 1 to 2 of 2 items

Figure 9. The different alternatives.

Alternative Importance

Bane [Back to Questionnaires](#) | [Equivalent AHP Matrix](#)

Criterion 1

Alternative	Importance	Important then ref. criterion
Alternative 2	Reference alternative	
Alternative 1	<input type="range"/>	3 times more important then ref. alternative
Alternative 3	<input type="range"/>	6 times more important then ref. alternative

Criterion 1

Alternative	Importance	Important then ref. criterion
Alternative 2	Reference alternative	
Alternative 1	<input type="range"/>	6 times less important then ref. alternative
Alternative 3	<input type="range"/>	5 times more important then ref. alternative

Criterion 1

Alternative	Importance	Important then ref. criterion
Alternative 2	Reference alternative	
Alternative 1	<input type="range"/>	3 times more important then ref. alternative
Alternative 3	<input type="range"/>	6 times more important then ref. alternative

Figure 10. Defining the importance between each criterion and each alternative.



[HOME](#)
[OPERATIONAL LEVEL](#)
[TACTICAL LEVEL](#)
[STRETEGIC LEVEL](#)
[ADMINISTRATION](#)

Questionnaire Results

Bane

Alternative	Cost
Alternative 1	0,20013971551856
Alternative 2	0,21890730667925
Alternative 3	0,58095297780219

Figure 11. The alternatives sorted by the importance value.

Questionnaire menu option (Figure 9) brings the page for visualization/management of questionnaires and their results. From this page, new questionnaires can be created and the existing ones can be modified or deleted. In questionnaire definition there should be exactly one reference criterion and exactly

one reference alternative.

The sliders (**Figure 10**) are used as the preferable way of input, being more intuitive than the standard numeric data input.

The user after the compilation of the questionnaire can have a look at the importance of each Alternative and select the Alternative with the maximum priority (**Figure 11**).

3. Conclusion

In this paper, we presented the Web-based DSS developed within the SAIL project to assist managers and operators in their demanding task of operating the port-dry port complex at Trieste. The system offers dedicated interfaces for the three different levels of required decisions (operation, tactical and strategic) with the authorized users able to log in and use the underlying modules. This is a prototype system which has been deployed for further evaluation from the involved stake-holders.

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